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5 January 1970

MEMORANDUM FOR: Members, ABM Special Study Group

SUBJECT : Enclosures and Next Meeting

- 1. Enclosed are four documents: Terms of Reference for the Technical Review Panel; Terms of Reference for an Ad Hoc USE: Committee on Objectives; Terms of Reference for an Ad Hoc NIRB Committee on Resources; and Notes from NIPE. The Notes illustrate why we chose to prepare draft terms of reference for a Committee on Resources even though it was referred to only as a possible committee at our last meeting.
- 2. The next meeting will be on Monday, 12 January, at 1000 hours. The agenda will be the selection of members for the Technical Review Panel and the several terms of reference. It is suggested they you be prepared to submit the names of two or three candidates, with the background and skills notes on the chart, for the Technical Review Panel.

Chairman
ABM Special Study Group

25X1

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2 January 1974

NOTES FROM NIPE

- I. The attached graphic, "The Three Elements of Program

 Evaluation," is a representation of the major tasks that must be performed if Recommendation 4 of the ABM Study is to be carried out. Each of the three blocks in the graphic is labeled as to the task (e.g., Job Definition), shows the pertinent organizations, defines the task, and provides some notion of the kinds of expertise required for each task.
- 2. The ABM Study has the same pattern of tasks. Accordingly, we would expect the Technical Evaluation Panel to be responsible for review of what the middle block (Evaluation) encompasses; the Ad Hoc USIB Committee to do Job Definition; and the possible other interagency committee, of which we spoke at the last meeting, to do Resource Besintion. The enclosed terms of reference reflect these considerations.
- of the Technical Review Panel should be selected. Right along we have supposed that such a panel would be made up of persons with established reputations in systems analysis, operations research, and the like and neutral with regard to organizational affiliations and programs. We also supposed that each member of the ABM Study Group would nominate seeveral such persons and that the final selection of panel members would be made

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| 25X1 | by the full Group. however, has proposed that each participating |
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| | organization appoint one member of the panel. It appears to use that this |
| | proposal would establish a review procedure akin to that already carried |
| | out by the participating agencies and would be likely to jeopardize the goal |
| | and, for that matter, the appearance of an independent rovious |

THE THREE ELEMENTS OF PROGRAM EVALUATION

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|--|--|--|----------|---------------------|---|--|--|
| RESOURCE DEFINITION | Interagency (NIRB) on particular capabilities of capa | Probabilities of acquisition Access to Targets of Timeliness of acquistion Accuracy of measurement | | Requires skills of: | Collection system special Bts Environmental specialists 4 Environmental specialists 4 Operations specialists R&D specialists R&D specialists 4 P&D specialists 6 P&D specialists 7 P&D specialists 7 | | |
| | | ↑ | å" | | | | |
| EVALUATION | Technical (NIPE, ABM Special Study Group) | Alternative methodologies Optimum Tasking Precision of Inputs Sensitivity of results | | Requires skills of: | Systems analysts Operations researchers | | |
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| de JOB DEFINITION | Atteragency (USIB) Structure of needs | A Relative values Accuracy specifications Timeliness specifications Data Base etc. | /05/12· | Sequires skills of: | Intelligence analysts Information analysts Newspaper editors Weapon system specialists Policy planners etc. | | |
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